

2019/20 Earmarked Revenue Reserves

Attachment D Appendix 3

| Reserve Details | 2019/20 | 2019/20 | 2019/20 | 2019/20 | 2019/20 | 2020/21 | 2020/21 | 2020/21 |
|---|-------------------------------|---------------------------------------|---|---------------------------------|-------------------------------|---------------------------------------|---|-------------------------------|
| | Budgeted Opening Balance £ | Budgeted Contribution to Reserve £ | Budgeted Contribution from Reserve £ | Budgeted Reserve Transfers £ | Budgeted Closing Balance £ | Budgeted Contribution to Reserve £ | Budgeted Contribution from Reserve £ | Budgeted Closing Balance £ |
| STRATEGIC RESERVES | | | | | | | | |
| Strategic Priorities & MTFS Reserve | 1,914,964 | 1,848,173 | (1,319,691) | 435,032 | 2,878,478 | 1,484,089 | (880,125) | 3,482,442 |
| Investing in our Growth Agenda Reserve | 1,366,377 | 0 | (377,977) | 0 | 988,400 | 0 | (454,509) | 533,891 |
| Business Rates Retention Pilot: Place-Based Reserve | 2,657,000 | 0 | (1,594,558) | 0 | 1,062,442 | 0 | (285,917) | 776,525 |
| FINANCIAL PLANNING RESERVES | | | | | | | | |
| Invest to Save Reserve | 2,836,082 | 32,000 | (574,787) | 557,072 | 2,850,367 | 0 | (209,422) | 2,640,945 |
| Risk & Recession Reserve (to be transferred to the Invest to Save Reserve) | 557,072 | 0 | 0 | (557,072) | 0 | 0 | 0 | 0 |
| Business Rates Retention Equalisation Reserve | 4,056,638 | 1,127,041 | (1,117,790) | 0 | 4,065,889 | 987,425 | 0 | 5,053,314 |
| Housing Benefits Equalisation Reserve | 914,506 | 0 | 0 | 0 | 914,506 | 0 | 0 | 914,506 |
| Capital Project Financing Reserve | 368,976 | 367,784 | (157,500) | 0 | 579,260 | 1 | (224,184) | 355,077 |
| Interest Equalisation Reserve | 359,630 | 0 | 0 | 0 | 359,630 | 0 | 0 | 359,630 |
| Self Insured Reserve | 367,808 | 20,000 | (20,000) | 0 | 367,808 | 20,000 | (20,000) | 367,808 |
| Election Reserve | 172,888 | 60,000 | (200,000) | 0 | 32,888 | 60,000 | 0 | 92,888 |
| Planning Reserve | 389,308 | 180,000 | (257,500) | 62,797 | 374,605 | 180,000 | (300,500) | 254,105 |
| Planning Delivery Grant Reserve (to be transferred to the Planning Reserve) | 62,797 | 0 | 0 | (62,797) | 0 | 0 | 0 | 0 |
| SERVICE DELIVERY RESERVES | | | | | | | | |
| Computer & Telephone Equipment Reserve | 439,007 | 150,000 | (150,000) | 0 | 439,007 | 150,000 | (150,000) | 439,007 |
| Office Equipment Reserve | 457,103 | 49,800 | (21,000) | 6,000 | 491,903 | 49,800 | (21,000) | 520,703 |
| The Apex Reserve (to be transferred to the Office Equipment Reserve in 2019/20) | 6,000 | 0 | 0 | (6,000) | 0 | 0 | 0 | 0 |
| Professional Fees Reserve (to be transferred to the Strategic Priorities & MTFS Reserve) | 405,032 | 0 | 0 | (405,032) | 0 | 0 | 0 | 0 |
| Anglia Revenues Partnership Reserve | 811,867 | 0 | (23,000) | 0 | 788,867 | 0 | 0 | 788,867 |
| Vehicle, Plant & Equipment Reserve | 1,572,301 | 946,100 | (938,000) | 0 | 1,580,401 | 817,100 | (2,246,000) | 151,501 |
| Waste Management Reserve | 486,619 | 62,950 | (93,450) | 0 | 456,119 | 62,950 | (93,450) | 425,619 |
| Building Repairs Reserve - Property | 1,957,588 | 1,367,840 | (1,429,840) | 33,957 | 1,929,545 | 1,367,840 | (1,429,840) | 1,867,545 |
| Leased Flats Management Reserve (to be transferred to the Building Repairs Reserve) | 33,957 | 0 | 0 | (33,957) | 0 | 0 | 0 | 0 |
| Industrial Unit Service Charge Reserve | 56,526 | 0 | 0 | 0 | 56,526 | 0 | 0 | 56,526 |

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|---|-------------------------------|---------------------------------------|---|---------------------------------|-------------------------------|---------------------------------------|---|-------------------------------|
| | Budgeted Opening Balance £ | Budgeted Contribution to Reserve £ | Budgeted Contribution from Reserve £ | Budgeted Reserve Transfers £ | Budgeted Closing Balance £ | Budgeted Contribution to Reserve £ | Budgeted Contribution from Reserve £ | Budgeted Closing Balance £ |
| Industrial Rent Reserve | 645,000 | 0 | (110,000) | 0 | 535,000 | 0 | (110,000) | 425,000 |
| Building Repairs Reserve - Leisure | 162,373 | 316,000 | (316,000) | 0 | 162,373 | 316,000 | (316,000) | 162,373 |
| Abbey Gardens Donation Reserve | 38,766 | 0 | 0 | 0 | 38,766 | 0 | 0 | 38,766 |
| Newmarket Stallion Statue Reserve | 20,809 | 0 | 0 | 0 | 20,809 | 0 | 0 | 20,809 |
| Communities against Drugs Reserve (to be transferred to the Strategic Priorities & MTFs) | 30,000 | 0 | 0 | (30,000) | 0 | 0 | 0 | 0 |
| Housing Options Reserve | 430,078 | 460,374 | (594,582) | 0 | 295,870 | 391,374 | (514,449) | 172,795 |
| SECTION 106 RESERVES | | | | | | | | |
| Commuted Maintenance Reserve | 843,985 | 0 | (103,510) | 0 | 740,475 | 0 | (103,510) | 636,965 |
| Public Service Village Reserve | 92,825 | 0 | 0 | 0 | 92,825 | 0 | 0 | 92,825 |
| S106 Monitoring Officer Reserve | 65,091 | 30,600 | (30,000) | 0 | 65,691 | 30,600 | (30,000) | 66,291 |
| S106 Revenue Reserve | 185,842 | 0 | 0 | 0 | 185,842 | 0 | 0 | 185,842 |
| OTHER RESERVES | | | | | | | | |
| Gershom Parkington Reserve | 563,219 | 8,300 | (5,140) | 0 | 566,379 | 8,300 | (5,640) | 569,039 |
| Economic Development Reserve (LABGI) | 13,187 | 0 | (5,000) | 0 | 8,187 | 0 | (5,000) | 3,187 |
| Total Budgeted Reserves: | 25,341,221 | 7,026,962 | (9,439,325) | 0 | 22,928,858 | 5,925,479 | (7,399,546) | 21,454,791 |

2019/20 Earmarked Revenue Reserves

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| Reserve Details | 2021/22 | 2021/22 | 2021/22 | 2022/23 | 2022/23 | 2022/23 |
|--|---------------------------------------|---|-------------------------------|---------------------------------------|---|-------------------------------|
| | Budgeted Contribution to Reserve £ | Budgeted Contribution from Reserve £ | Budgeted Closing Balance £ | Budgeted Contribution to Reserve £ | Budgeted Contribution from Reserve £ | Budgeted Closing Balance £ |
| STRATEGIC RESERVES | | | | | | |
| Strategic Priorities & MTFS Reserve | 1,390,089 | (567,500) | 4,305,031 | 1,390,089 | (567,500) | 5,127,620 |
| Investing in our Growth Agenda Reserve | 0 | (467,337) | 66,554 | 0 | (66,554) | 0 |
| Business Rates Retention Pilot: Place-Based Reserve | 0 | (190,458) | 586,067 | 0 | (50,013) | 536,054 |
| FINANCIAL PLANNING RESERVES | | | | | | |
| Invest to Save Reserve | 0 | 49,700 | 2,690,645 | 0 | 49,700 | 2,740,345 |
| Risk & Recession Reserve (to be transferred to the Invest to Save Reserve) | 0 | 0 | 0 | 0 | 0 | 0 |
| Business Rates Retention Equalisation Reserve | 1,003,062 | 0 | 6,056,376 | 1,020,611 | 0 | 7,076,987 |
| Housing Benefits Equalisation Reserve | 0 | 0 | 914,506 | 0 | 0 | 914,506 |
| Capital Project Financing Reserve | 1 | 0 | 355,078 | 1 | 0 | 355,079 |
| Interest Equalisation Reserve | 0 | 0 | 359,630 | 0 | 0 | 359,630 |
| Self Insured Reserve | 20,000 | (20,000) | 367,808 | 20,000 | (20,000) | 367,808 |
| Election Reserve | 60,000 | 0 | 152,888 | 60,000 | 0 | 212,888 |
| Planning Reserve | 180,000 | (218,500) | 215,605 | 180,000 | (121,500) | 274,105 |
| Planning Delivery Grant Reserve (to be transferred to the Planning Reserve) | 0 | 0 | 0 | 0 | 0 | 0 |
| SERVICE DELIVERY RESERVES | | | | | | |
| Computer & Telephone Equipment Reserve | 150,000 | (150,000) | 439,007 | 150,000 | (150,000) | 439,007 |
| Office Equipment Reserve | 49,800 | (21,000) | 549,503 | 49,800 | (21,000) | 578,303 |
| The Apex Reserve (to be transferred to the Office Equipment Reserve in 2019/20) | 0 | 0 | 0 | 0 | 0 | 0 |
| Professional Fees Reserve (to be transferred to the Strategic Priorities & MTFS Reserve) | 0 | 0 | 0 | 0 | 0 | 0 |
| Anglia Revenues Partnership Reserve | 0 | 0 | 788,867 | 0 | 0 | 788,867 |
| Vehicle, Plant & Equipment Reserve | 817,100 | (363,000) | 605,601 | 817,100 | (1,257,126) | 165,575 |
| Waste Management Reserve | 62,950 | (93,450) | 395,119 | 62,950 | (93,450) | 364,619 |
| Building Repairs Reserve - Property | 1,367,840 | (1,429,840) | 1,805,545 | 1,367,840 | (1,429,840) | 1,743,545 |
| Leased Flats Management Reserve (to be transferred to the Building Repairs Reserve) | 0 | 0 | 0 | 0 | 0 | 0 |
| Industrial Unit Service Charge Reserve | 0 | 0 | 56,526 | 0 | 0 | 56,526 |

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| Reserve Details | 2021/22 | 2021/22 | 2021/22 | 2022/23 | 2022/23 | 2022/23 |
|---|---------------------------------------|---|-------------------------------|---------------------------------------|---|-------------------------------|
| | Budgeted Contribution to Reserve £ | Budgeted Contribution from Reserve £ | Budgeted Closing Balance £ | Budgeted Contribution to Reserve £ | Budgeted Contribution from Reserve £ | Budgeted Closing Balance £ |
| Industrial Rent Reserve | 0 | (110,000) | 315,000 | 0 | (110,000) | 205,000 |
| Building Repairs Reserve - Leisure | 316,000 | (316,000) | 162,373 | 316,000 | (316,000) | 162,373 |
| Abbey Gardens Donation Reserve | 0 | 0 | 38,766 | 0 | 0 | 38,766 |
| Newmarket Stallion Statue Reserve | 0 | 0 | 20,809 | 0 | 0 | 20,809 |
| Communities against Drugs Reserve (to be transferred to the Strategic Priorities & MTFS) | 0 | 0 | 0 | 0 | 0 | 0 |
| Housing Options Reserve | 391,374 | (465,197) | 98,972 | 391,374 | (465,197) | 25,149 |
| <u>SECTION 106 RESERVES</u> | | | | | | |
| Commuted Maintenance Reserve | 0 | (103,510) | 533,455 | 0 | (103,510) | 429,945 |
| Public Service Village Reserve | 0 | 0 | 92,825 | 0 | 0 | 92,825 |
| S106 Monitoring Officer Reserve | 30,600 | (30,000) | 66,891 | 30,600 | (30,000) | 67,491 |
| S106 Revenue Reserve | 0 | 0 | 185,842 | 0 | 0 | 185,842 |
| <u>OTHER RESERVES</u> | | | | | | |
| Gershom Parkington Reserve | 8,300 | (6,140) | 571,199 | 8,300 | (6,640) | 572,859 |
| Economic Development Reserve (LABGI) | 0 | (3,187) | 0 | 0 | 0 | 0 |
| Total Budgeted Reserves: | 5,847,116 | (4,505,419) | 22,796,488 | 5,864,665 | (4,758,630) | 23,902,523 |